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Dear Learned Teachers,

I hope all of you are well with good health and stay safely with your family and friends. The Covid-19 pandemic has intruded in our lives with unprecedented challenges. In this period of crisis, we have no other option but to strictly adhere to the directions of the Government. I sincerely appreciate all of you for your active academic engagements with the students through online mode and researches with your valuable guidance and advice in both lab and non-lab research works, besides support to the community as a whole to face this unprecedented challenge.

In the recently released NIRF rankings, Dibrugarh University performed slightly well compared to the rankings of the last year (2019). As a University with more than half a century of experience, I believe we certainly can do better. Out of the five parameters, we have ample scope and potentialities to perform better, particularly in the area of "Research, Professional Practice and Collaborative Performance". I think that with proper planning and synergised action, we certainly can address the limitations we may have.

As we have already identified the area where we need to work on, I therefore, request you to consider the following points for upward movement in the NIRF rankings. Let us pledge to be in the 'Club of 50' in the coming years.

- We would require more active academic collaborations, for which I request your suggestions and initiatives. I shall request all the Deans of Faculty as well as Dean, Research and Development (R&D) for effectively chalking out time bound strategies.
- 2. The University has a robust mechanism to maintain professional practice. There are some areas where we need to work on. The Director, IQAC and the Registrar are requested to take appropriate steps in this regard.
- 3. In course of discussions with the Deans of Faculty as well as Dean, R&D and the Director, IQAC, certain matters have come up pertaining to research activities in the University. As NIRF collects research data indexed primarily in Scopus and Web of Science, therefore, we need to put our energy in publishing quality papers in such journals. May I, therefore, appeal all of you to consider the following:
 - (a) At least one research paper yearly in Scopus or Web of Science by all faculty members of the University with scholars / without scholars / jointly with colleagues to upgrade the NIRF score. We have more than three hundred faculty members in the University; one paper by each faculty member shall certainly posit us in a higher order.